

**Consolidated Statements of Activities**  
**Years Ended June 30, 2015 and 2014** *(in thousands of dollars)*

<b>Revenue</b>	<b>2015</b>	<b>2014</b>
Gross tuition and fees	\$ 737,883	\$ 706,731
Less: Student aid	<u>(348,920)</u>	<u>(327,518)</u>
Net tuition and fees	388,963	379,213
Government grants and contracts	357,061	344,850
Private gifts, grants, and contracts	241,430	236,528
Endowment payout	439,221	392,118
Earnings on other investments	1,323	3,899
Patient care	1,681,002	1,593,911
Auxiliaries	218,334	208,725
Other income	301,734	284,515
Net assets released from restrictions	87,400	75,015
<b>Total Operating Revenue</b>	<b>3,716,468</b>	<b>3,518,774</b>
<b>Expenses</b>		
<b>Compensation Expenses</b>		
Academic salaries	526,371	505,660
Staff salaries	1,097,039	1,034,184
Benefits	456,093	417,567
<b>Total Compensation Expenses</b>	<b>2,079,503</b>	<b>1,957,411</b>
<b>Other Operating Expenses</b>		
Utilities, alterations, and repairs	92,971	90,406
Depreciation	255,972	247,974
Interest	130,736	129,916
Supplies, services, and other	1,101,094	1,032,105
Insurance	42,821	38,490
<b>Total Other Operating Expenses</b>	<b>1,623,594</b>	<b>1,538,891</b>
<b>Total Operating Expenses</b>	<b>3,703,097</b>	<b>3,496,302</b>
<b>Excess of Operating Revenue over Expenses</b>	<b>\$ 13,371</b>	<b>\$ 22,472</b>
<b>Changes in Unrestricted Net Assets from Nonoperating Activities</b>		
Investment gains (losses)	\$ (101,434)	\$ 178,845
Postretirement benefit changes other than net periodic benefit cost	(29,718)	34,016
Affiliation—MBL net assets as of July 1, 2013	—	89,999
Change in value of derivative instruments	(18,775)	(7,577)
Loss on debt refinancing	(70,958)	—
Other	(355)	(25,546)
<b>Change in Unrestricted Net Assets from Nonoperating Activities</b>	<b>(221,240)</b>	<b>269,737</b>
<b>Increase (Decrease) in Unrestricted Net Assets</b>	<b>(207,869)</b>	<b>292,209</b>
<b>Changes in Temporarily Restricted Net Assets</b>		
Private gifts	143,635	172,128
Investment gains (losses)	(67,023)	323,792
Affiliation—MBL net assets as of July 1, 2013	—	16,730
Other	(45,020)	(33,633)
Net assets released from restrictions	(87,400)	(75,015)
<b>Increase (Decrease) in Temporarily Restricted Net Assets</b>	<b>(55,808)</b>	<b>404,002</b>
<b>Changes in Permanently Restricted Net Assets</b>		
Private gifts	81,619	119,042
Affiliation—MBL net assets as of July 1, 2013	—	51,256
Endowment payout	1,880	1,969
Investment losses	(426)	(3,013)
Other	29,733	22,236
<b>Increase in Permanently Restricted Net Assets</b>	<b>112,806</b>	<b>191,490</b>
<b>Increase (Decrease) in Net Assets</b>	<b>(150,871)</b>	<b>887,701</b>
<b>Net Assets at Beginning of Year</b>	<b>8,192,922</b>	<b>7,305,221</b>
<b>Net Assets at End of Year</b>	<b>\$ 8,042,051</b>	<b>\$ 8,192,922</b>